

NOTICE OF MEETING

COMMUNITY SAFETY PARTNERSHIP

Wednesday, 27th September, 2017, 2.00 pm - Civic Centre, High Road, Wood Green, N22 8LE

Members: Please see membership list set out below.

1. FILMING AT MEETINGS

Please note that this meeting may be filmed or recorded by the Council for live or subsequent broadcast via the Council's internet site or by anyone attending the meeting using any communication method. Although we ask members of the public recording, filming or reporting on the meeting not to include the public seating areas, members of the public attending the meeting should be aware that we cannot guarantee that they will not be filmed or recorded by others attending the meeting. Members of the public participating in the meeting (e.g. making depositions, asking questions, making oral protests) should be aware that they are likely to be filmed, recorded or reported on.

By entering the meeting room and using the public seating area, you are consenting to being filmed and to the possible use of those images and sound recordings.

The chair of the meeting has the discretion to terminate or suspend filming or recording, if in his or her opinion continuation of the filming, recording or reporting would disrupt or prejudice the proceedings, infringe the rights of any individual or may lead to the breach of a legal obligation by the Council.

2. APOLOGIES

To receive any apologies for absence.

3. URGENT BUSINESS

The Chair will consider the admission of any items of Urgent Business. (Late items of Urgent Business will be considered where they appear. New items of Urgent Business will be considered under Item 12 below).

4. DECLARATIONS OF INTEREST

Members of the Board must declare any personal and/or prejudicial interests with respect to agenda items and must not take part in any discussion with respect to those items.

5. MINUTES (PAGES 1 - 6)

To confirm the minutes of the meeting held on 18th January 2017– as a correct record.

6. COMMUNITY SAFETY PARTNERSHIP TERMS OF REFERENCE (PAGES 7 - 14)

DISCUSSION ITEMS

7. POLICE ESTATE STRATEGY CONSULTATION

Report to follow.

INFORMATION ITEMS

8. COMMUNITY REHABILITATION COMPANY UPDATE

9. BOROUGH PLAN UPDATE

Verbal Update

10. COMMUNITY SAFETY STRATEGY/KNIFE CRIME ACTION PLAN/MOPAC CO-COMMISSIONING UPDATE (PAGES 15 - 20)

11. JOINT COMMUNITY SAFETY PARTNERSHIP/HEALTH WELLBEING BOARD UPDATE (PAGES 21 - 28)

12. NEW ITEMS OF URGENT BUSINESS

To consider any new items of Urgent Business admitted under Item 3 above.

13. ANY OTHER BUSINESS

To raise any items of AOB.

- Forward Plan items

14. DATES OF FUTURE MEETINGS

To note the dates of future meetings set out below:

- 6th December 2017

Susan John, Principal Committee Co-ordinator
Tel – 020 8489 2615
Fax – 020 8881 5218
Email: susan.john@haringey.gov.uk

Bernie Ryan
Assistant Director – Corporate Governance and Monitoring Officer
River Park House, 225 High Road, Wood Green, N22 8HQ
Wednesday, 20 September 2017

Community Safety Partnership - Membership List

	NAME OF REPRESENTATIVE
Statutory partners/CSP members	<p>Cllr Eugene Ayisi, Cabinet Member for Communities (Co-chair)</p> <p>Helen Millichap, Borough Commander (Co-chair), Haringey Metropolitan Police</p> <p>Cllr Martin Newton, Opposition representative</p> <p>Cllr Elin Weston, Cabinet Member for Children and Families</p> <p>Zina Etheridge, Interim Chief Executive, Haringey Council</p> <p>Andrew Blight, Assistant Chief Officer, National Probation Service - London for Haringey, Redbridge and Waltham Forest</p> <p>Douglas Charlton Assistant Chief Officer, London Community Rehabilitation Company, Enfield and Haringey</p> <p>Simon Amos, Borough Fire Commander, Haringey Fire Service</p> <p>Jill Shattock, Director of Commissioning, Haringey Clinical Commissioning Group</p> <p>Mark Landy, Community Forensic Services Manager, BEH Mental Health Trust</p> <p>Geoffrey Ocen, Chief Executive, Bridge Renewal Trust</p> <p>Joanne McCartney, MPA, London Assembly</p> <p>Stephen McDonnell, AD Environmental Services and Community Safety</p> <p>Dr. Jeanelle de Gruchy, Director Public Health, Haringey Council</p> <p>Jon Abbey, Interim Director of Children Services, Haringey Council</p> <p>Beverley Tarka, Director Adult & Community Services, Haringey Council</p> <p>Andrew Billany, Managing Director, Homes for Haringey</p> <p>Helen Twigg, Victim Support</p> <p>Tony Hartney, Safer Neighbourhood Board Chair</p>
Supporting advisors	<p>Nigel Brookes, Superintendent, Haringey Metropolitan Police</p> <p>Eubert Malcolm, Head of Community Safety &</p>

	<p>Regulatory Services</p>
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Sarah Hart, Commissioning Manager, Public Health

Susan John, Committee Secretariat

MINUTES OF THE MEETING OF THE COMMUNITY SAFETY PARTNERSHIP HELD ON WEDNESDAY, 18TH JANUARY, 2017, 2pm

PRESENT:

PRESENT: Cllr Ayisi (Co-Chair), Helen Millichap (Co-Chair), Andrew Billany, Tracie Evans, Andrew Francalanza, Gill Gibson, Jonathan Joels, Eubert Malcolm, Stephen McDonnell, Cllr Martin Newton, Geoffrey Ocen, Jenni Plummer, Jill Shattock

IN ATTENDANCE: Joe Benmore, Sandeep Broca, Simon Jones, Claire Kowalska, Jennifer Sergeant, Hazel Simmonds, Otis Williams,

13. FILMING AT MEETINGS

Cllr Ayisi in the Chair.

RESOLVED

- That the Chair's announcement regarding the filming of the meeting for live or subsequent broadcast be noted.

14. APOLOGIES

Apologies were received from Andrew Blight, Joanne McCartney, Geoffrey Ocen, Beverley Tarka and Cllr Weston.

15. URGENT BUSINESS

None.

16. DECLARATIONS OF INTEREST

None.

17. MINUTES

RESOLVED

- That the minutes of the meeting held on 2 November 2016 be agreed as an accurate record.

18. COMMUNITY SAFETY PARTNERSHIP DEVELOPMENT/ FEEDBACK

It was advised that action points arising from the discussion session at the last Community Safety Partnership (CSP) meeting regarding the setting of future objectives would be considered by the CSP Executive in order to determine the best way forward.

19. HARINGEY STRATEGIC ASSESSMENT HEADLINES/ DRAFT POLICE AND CRIME PLAN

The partnership received an update on the Community Safety Strategic Assessment headlines and progress of the draft Police and Crime Plan.

A brief outline was given of the MOPAC London Crime Prevention Fund (LCPF) which would provide a 4 year funding envelope from 2017 accompanied by an enhanced performance management framework. A 33% reduction in funding was identified over the first two years although authorities would be able to bid against a co-commissioning funding pot. It was proposed to utilise year 1 to assess the current impact of bids and align with the new Community Safety Strategy and identify cross borough bids in priority areas to recover the 33% funding reduction.

An update was given on the setting of the new Mayor's priorities going forward which indicatively would include VAWG, knife crime etc and with an overriding focus on the prevention of harm. Key areas of concern for the borough and partnership going forward inline with the draft Community Strategic Assessment initial findings were violence such as the incidence of violence with injury, vulnerability including domestic violence and exploitation including individuals at risk of Child Sexual Exploitation.

In response to a question, it was confirmed that a group was being established to examine BME school attainment, with the terms of reference currently being devised. An update would be provided to a future CSP meeting.

[action: Gill Gibson]

RESOLVED

To note:

- the allocation of the LCPF two year plan by maintaining the current allocation in year 1 with a reduction of 33% in year 2 covering all areas within the current LCPF allocation.
- draft Community Strategic Assessment initial findings with a focus on violence, vulnerability and exploitation highlighting links to the Mayor's priorities
- timescales to complete the Community Safety Strategic Assessment and Community Safety Strategy.

20. COMMUNITY SAFETY PARTNERSHIP DEVELOPMENT WORKSHOP

The Board participated in a facilitated group discussion session to explore ideas for the development of the CSP. The importance was recognised of the partnership clearly defining and understanding priorities and issues going forward and setting the scene, and the ability to measure the impact of action taken and outcomes achieved.

The Board broke into groups and discussed key areas for the partnership going forward inline with the draft Community Strategic Assessment initial findings including confidence levels, exploitation and vulnerability. The following feedback was given:

Group 1: confidence levels

- Data: questions needed to be asked over the source of the data, whether it could be trusted, how reflective the data was and whether it pertained to the perception or reality of crime levels. The importance was emphasised of a shared understanding of the baseline data.
- A positive counter-narrative needed to be developed to celebrate CSP successes and to communicate in a more effective way with communities e.g. ward based newsletters.
- It was acknowledged that the issue was wider than just confidence levels in policing and that there was a wider responsibility for the whole partnership.
- Further consideration was needed on how to capture the voice of young people regarding safety on streets which could be delivered as part of the communications approach.
- Learning from the successful approaches of other boroughs in this area should be explored.
- Developing the CSP 'brand' needed to be progressed including deciding what it would look like and how to promote it. The importance of being transparent where approaches had not been successful was also noted.
- The contribution of the voluntary sector in this area needed to be capitalised on as part of transmitting the message on the ground.

Group 2: vulnerability and exploitation

- The inherent challenges in resolving issues in these areas were recognised.
- Collective understanding and agreement was needed of underpinning definitions.
- Clear mapping was required of routes into early intervention services e.g. via housing services, schools etc.
- Statutory responsibilities in these areas relating to both children and adults needed to be clearly identified to ensure it was apparent which agency had the key role for intervention.
- More detailed background data was required on repeat victims such as age, ethnic background etc to contribute to a greater understanding of the picture.
- Exploration was required as to whether all agencies were operating to the same risk rating levels.
- Mapping was required of pre-emptive services and alternative provision between the main stream service offers such as CAHMS.

Group 3: violence

- A clear, common definition was required.
- Greater emphasis was required on prevention, including the promotion of safer choices and pre-empting behaviour.
- An educational approach was needed for primary as well as secondary schools focussed on increasing confidence, targeting at risk siblings etc.
- The need was identified to engage with other agencies involved in this area such as GPs, schools etc.
- Potential consideration could be given to implementing a targeted, geographic approach for hotspots such as Noel Park.
- The link between alcohol and violence was recognised as significant.

Overall, it was considered that partnership working across the CSP was working well but that improvements could be made in deploying and utilising resources for example

a multi-tasking group to visit primary schools to discuss safety on the streets. The new Strategy needed to provide a themed and focussed way forward.

21. COMMUNICATIONS FORWARD FACING

Simon Jones, the Council's Head of Communications, gave a short presentation on the importance of good communications and engagement in relation to community safety, particularly in light of the low confidence levels across the borough. It was advised that the most effective approach would be communications focussed at a local ward level to ensure relevance to where people live. Consideration needed to be given to the use of engagement platforms, although the release of resources to support this would be a challenge. A business case could potentially be made for a shared communications and engagement role between the Council and Police to lead in this area e.g. the production of regular newsletters and press releases. The potential could be explored of securing matched funding for the business case using performance reward grant funds, once a clearly defined need and outcomes had been established. This would be progressed by the Council's communications team

[**action: Simon Jones**]. Laura Cooper from the team would attend CSP meetings going forward.

[clerk to note].

22. YOUTH JUSTICE, YOUNG PEOPLE'S STRATEGY

The board received a presentation on the Annual Youth Justice Services Plan 2016/17, the recent announcement of the government response to the Charlie Taylor review, an update on the review of progress of Haringey's Young People's Strategy and a briefing on recommended actions for the CSP following the Children and Young People's Overview and Scrutiny Committee review of disproportionality in youth justice.

The Board commented on the importance of the clear identification of where responsibilities in this area fell between the Health and Wellbeing Board and the CSP.

The Borough Commander requested that details of the data showing an increase in fear of crime in young people be forwarded to her. Consideration could also be given to having this as a future CSP agenda item.

[**action: Jennifer Sergeant**].

The importance was emphasised of both responding to young people as victims as well as offenders as these were often interlinked. It was identified that a Youth Management Panel was in place and would have responsibility for putting in place plans of protection for victims.

The potential was noted for a joint bid with other local authorities to support a piece of work to explore the impact of contributory factors in this area. Work in this area was already underway within children's services and in LB Hackney as well as a work stream focussed on young people at risk of exclusion.

RESOLVED

- That the update be noted.

23. NEW ITEMS OF URGENT BUSINESS

None.

24. ANY OTHER BUSINESS

- The Borough Commander advised that plans for a high level reconfiguration of the Metropolitan Police were being developed including the potential for 12 'super boroughs'. Plans were being communicated to Council Leaders and Chief Executives for feedback.
- Thanks and best wishes for the future were passed on to Claire Kowalska, Community Safety Strategic Manager who was leaving the employment of the Council.

25. DATES OF FUTURE MEETINGS

29 March 2017.

CHAIR:

Signed by Chair

Date

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Appendix D
Community Safety Partnership - Membership List 2016/17

	NAME OF REPRESENTATIVE
Statutory partners/CSP members	<p>Cllr Eugene Ayisi, Cabinet Member for Communities (Co-chair)</p> <p>Helen Millichap, Borough Commander (Co-chair), Haringey Metropolitan Police</p> <p>Cllr Martin Newton, Opposition representative</p> <p>Cllr Elin Weston, Cabinet Member for Children and Families</p> <p>Zina Etheridge, Interim Chief Executive, Haringey Council</p> <p>Andrew Blight, Assistant Chief Officer, National Probation Service - London for Haringey, Redbridge and Waltham Forest</p> <p>Douglas Charlton Assistant Chief Officer, London Community Rehabilitation Company, Enfield and Haringey</p> <p>Simon Amos, Borough Fire Commander, Haringey Fire Service</p> <p>Jill Shattock, Director of Commissioning, Haringey Clinical Commissioning Group</p> <p>Mark Landy, Community Forensic Services Manager, BEH Mental Health Trust</p> <p>Geoffrey Ocen, Chief Executive, Bridge Renewal Trust</p> <p>Joanne McCartney, MPA, London Assembly</p> <p>Stephen McDonnell, Interim Director for Commercial and operations</p> <p>Dr. Jeanelle de Gruchy, Director Public Health, Haringey Council</p> <p>Margaret Dennison, Interim Director of Children Services, Haringey Council</p> <p>Beverley Tarka, Director Adult & Community Services, Haringey Council</p> <p>Andrew Billany, Managing Director, Homes for Haringey</p> <p>Helen Twigg, Victim Support</p>

	Tony Hartney , Safer Neighbourhood Board Chair
Supporting advisors	Nigel Brookes , Superintendent, Haringey Metropolitan Police Eubert Malcolm , Head of Community Safety & Regulatory Services Sarah Hart , Commissioning Manager, Public Health Susan John Committee Secretariat

The Community Safety Partnership (CSP) – Previously amended Terms of Reference July 2015

1. Purpose

The CSP is a statutory partnership which is responsible for delivering the outcomes in the Community Safety Strategy 2013 - 2017 that relate to the prevention and reduction of crime, fear of crime, anti-social behaviour, harm caused by drug and alcohol misuse and re-offending. The prevention of violent extremism will become a further statutory duty from 1st July 2015. The CSP has strong links to the work of the Early Help Partnership and the Health & Wellbeing Board especially in respect of mental disorder and violence prevention.

The Partnership will work towards its vision by:

- Having strategic oversight of issues relating to all aspects of community safety
- Overseeing production of rolling crime/needs assessments
- Using evidence from crime audits, needs assessment and other data sources to plan value for money services and interventions
- Closely monitoring changes and trends in performance
- Making decisions in an inclusive and transparent way

2. Principles

The following principles will guide the CSP's work. It will seek to:

- Solve problems with long-term positive outcomes
- Balance risk and harm
- Seek long-term solutions to areas of multiple deprivation
- Maximise resources (co-locating, reducing duplication and pooling budgets where possible)
- Share information effectively as a default principle
- Build on proven interventions
- Facilitate effective community input and capacity
- Integrate approaches to enforcement/front-line services
- Monitor robustly, evaluating progress and applying good practice

3. Responsibilities and core business of the CSP

3.1 Strategic planning:

- To oversee the delivery of the strategic priorities for community safety, holding those responsible to account.

- To integrate, wherever appropriate, the plans and services of partner organisations.
- To ensure that the partnership is kept up to date so that it is able to respond effectively to changes in legislation, information and developments in relation to community safety.
- To identify, gain and manage funding as required to implement the Community Safety Strategy
- To review and update relevant information sharing protocols.

3.2 Monitoring outcomes:

- To agree a performance framework with regular monitoring and evaluation of outcomes against agreed milestones and targets.
- To monitor and review key performance indicators.
- To ensure equalities underpins the work of the partnership and all improvements deliver equality of access, outcome, participation and service experience.

3.3 Community engagement:

- To ensure the views of service users and residents are taken into consideration in planning and prioritising objectives.
- To remain flexible in order to respond to and help support individuals and communities that are affected by crime.

4. Priorities and Outcomes

4.1 The CSP is currently working on the following strategic outcomes in partnership with the Mayor’s Office for Policing and Crime and the Home Office:

Outcome One	Rebuild and improve public confidence in policing and maintaining community safety
Outcome Two	Prevent and minimise gang-related activity and victimisation
Outcome Three	Respond to Violence against Women and Girls*
Outcome Four	Reduce re-offending (through an integrated multi-agency model)
Outcome Five	Prevent and reduce acquisitive crime and anti-social behaviour (to include residential burglary, personal robbery, vehicle crime, fraud and theft)
Outcome Six	Prevent violent extremism, delivering the national PREVENT strategy in Haringey

*This has been renamed from the original ‘Domestic and Gender-based violence’

5. Operational protocols

5.1 Membership

The membership of the CSP will:

- reflect statutory duties
- be related to the agreed purpose of the partnership
- be responsible for disseminating decisions and actions back to their own organisations and ensuring compliance
- be reviewed annually

The list of current members and advisors is attached on page 5

5.2 Chairing arrangements

The CSP is currently being co-Chaired by the Cabinet Member for Communities and the police Borough Commander.

5.3 Deputies and representation

Partner bodies are responsible for ensuring that they are represented at an appropriate level. It is not desirable to delegate attendance unless this is absolutely necessary. Where the nominated representative is hampered from attending, a deputy may attend in their place.

5.4 Co-opting

The Board may co-opt additional members by agreement who will be full voting members of the Board.

5.5 Ex-officio

The partnership may invite additional officers and other stakeholders to attend on an ex-officio basis, who will not be voting members of the CSPB, to advise and guide on specific issues.

5.6 Confidentiality

The CSP has a strategic remit and will not therefore discuss individual cases. However, the disclosure of information outside the meeting, beyond that agreed, will be considered as a breach of confidentiality.

5.7 Meetings

- Quarterly meetings will be held
- A meeting of the CSP will be considered quorate when at least one Chair and a representative of each of the local authority, health and police are in attendance.
- Attendance by non-members is at the invitation of the Chairs.
- The agendas, papers and notes will be made available to members of the public when requested, but meetings will not be considered as public meetings.

5.8 Agendas

Agendas and reports will be circulated at least five working days before the meeting, after the agenda has been agreed by the Chairs. Additional late items will be at the discretion of the Chairs.

5.9 Partner action

Representatives will be responsible for ensuring that all key issues are disseminated back to their organisations, ensuring compliance with any actions required and reporting back progress to the CSP.

5.10 Interest

Members must declare any personal and/or pecuniary interests with respect to agenda items and must not take part in any decision required with respect to these items.

5.11 Absence

If a representative of a statutory agency is unable to attend, a substitute must be sent to the meeting. If there is no representation for three meetings the organisation/sector will be asked to re-appoint/confirm its commitment to the partnership.

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Meeting: Community Safety Partnership
 Date: 27 September 2017
 Report Title: Community Safety Strategy, Knife Crime and MOPAC co-commissioning
 Report of: Ian Kershaw, Client and Commissioning Manger (Community Safety, Enforcement and Waste)

1. Purpose of the report

- 1.1 To seek approval to the extension of the current Community Safety Strategy;
- 1.2 To agree an approach to a knife crime action plan; and
- 1.3 To provide an update on recent submissions under MOPAC's co-commissioning fund.

2. State link(s) with Other Plan Priorities and actions and /or other Strategies:

- 2.1 Haringey's Corporate Plan includes priorities around addressing the prevention and reduction of crime, the fear of crime, the harm caused by drugs and alcohol; anti-social behaviour and reducing re-offending. These remain top priorities for residents as evidenced by customer feedback form recent surveys

3. Recommendations

- 3.1 That board members agree to extend the current Community Safety Strategy until 2018 and align the emerging Strategy with the new Borough Plan;
- 3.2 That board members agree the approach to a knife crime action plan for the borough;
- 3.3 To note the progress of bids to MOPAC's co-commissioning fund.

4. Introduction / Background

- 4.1 This paper sets out the high level aims of the emerging Community Safety Strategy, areas to be developed and next steps. In particular, it explains:
 - An arrangement to extend the current Community Safety Strategy to 2018 in order to align the new Strategy with the emerging Borough Plan;
 - Steps to co-produce a local knife crime action plan; and
 - Progress in respect of MOPACs co-commissioning arrangements.

5. Background

- 5.1 Community Safety Partnerships are required under the Crime and Disorder Act to put in place an annual strategic assessment and strategy.
- 5.2 The current Community Safety Strategy was drafted to run to 2017. Partners have been working to refresh the strategy to cover 2018-2022. This has been



informed by an annual strategic assessment and a range of partner workshops and bilateral meetings.

- 5.3 There has always been an issue between the fit of single agency plans and partnership ones. The new Borough Plan will be a Partnership Plan and so presents an opportunity for stronger alignment with the Community Safety Strategy.
- 5.4 The existing and new strategies are under-pinned by action plans. These will also be partnership documents. There is a desire that these are genuinely co-produced and nowhere is this more apparent than for the issue of serious youth violence and knife crime. The Mayor of London has published his Knife Crime Strategy and this provides a framework within which any local action plan can sit.
- 5.5 Community Safety historically received a specific government grant. With the establishment of Mayor’s Office for Policing and Crime (MOPAC), and Crime Commissioners this grant was redirected in London to MOPAC. The grant had then been passported to individual boroughs, however MOPAC has now top sliced this grant by one third and retained it for co-commissioned projects across London. This means a consequent reduction in locally commissioned work however there is also opportunity for Haringey to draw in resource via newly co-commissioned projects.

6. Strategy

- 6.1 The emerging Community Safety Strategy aims to improve the quality of life in the borough by addressing the following outcomes arising out of local and national and regional drivers:

Outcome One	Violence - Reduce high harm crimes
Outcome Two	Vulnerability - All forms of Violence Against Women and Girls
Outcome Three	Exploitation - Prevent (Tackling Radicalisation and Extremism)
Outcome Four	Increased Public Confidence
Outcome Five	Victims - Reduce the number of repeat victims
Outcome Six	Reduce reoffending

- 6.2 These refer back to and build on outcomes from the previous strategy to:

- Rebuild and improve public confidence in policing and maintaining community safety;



- Prevent and minimise gang-related activity and victimisation;
- Break the cycle of domestic and gender-based abuse by working in partnership to promote healthy and safe relationships;
- Reduce re-offending with a focus on 16 – 24 year olds;
- Prevent and reduce acquisitive crime and anti-social behaviour (to include residential burglary, personal robbery, vehicle crime, fraud and theft); and
- Deliver the PREVENT strategy in Haringey.

6.3 As might be expected there is strong continuity between the current strategy and the emerging strategy in terms of high level outcomes. The key issues in an authority area are relatively constant. There is scope to further refine these areas to ensure alignment with the emerging Borough Plan, regional Mayoral strategies and other local partnership plans.

6.4 Critically it is intended that each area is supported by a detailed action plan refreshed annually. These plans should address the areas in which a partnership approach can deliver significant difference over and above the action of single agencies.

7. Knife Crime

7.1 Given the profile of knife crime across the borough, work will commence on a co-produced knife crime action plan. This will build on and complement the significant work that is already going ahead including education, youth justice, policing and voluntary sector activity.

8. Timing

8.1 It had been intended that the new Community Safety Strategy be agreed in 2017 however given agreement over the new partnership approach to the Borough Plan, it would be preferable to continue with the current Community Safety Strategy until 2018. The current Strategy can be extended to 2018 and the emerging Strategy be brought forward alongside and as a subset of the Borough Plan. There is little risk to this as the emerging strategy has a strong continuity with the previous one. Partners will continue to deliver together in the agreed areas.

8.3 One area where a more advanced timetable would be beneficial is with respect to knife crime and serious youth violence. To be of greatest value and impact it is recommended that the Haringey local action plan be a fully co-produced and partnership plan. Partners include the formal Community Safety Partnership members, voluntary sector and community stakeholders. Co-production is a recognised approach in both community safety and social care, whereby clients (in this case victims and perpetrators and those at risk of becoming victims and perpetrators) are actively engaged and involved in the action planning formulation.



8.4 The co-produced plan would be developed during the autumn with workshops and engagement taking place in October 2017.

9. Co-commissioning

9.1 Haringey officers (from community safety, children's services and public health) have engaged with and helped develop expressions of interest (EOI) for co-commissioned projects. There were four themes open for EOIs:

- Sexual Violence
- Youth Offending
- Child Sexual Exploitation and
- Female Offending.

9.2 Expressions of interest (EOIs) were submitted in August 17. Haringey formally supported 6 EOIs across the four strands. It will also be possible to be included in other EOIs which we haven't formally supported. £10 million is available for tranche 1 proposals and £58 million of proposals were submitted to MOPAC. A decision on which EOIs will be invited to progress to full development stage is expected in October and they will be asked to submit a fully developed proposal. MOPAC will determine which are successful during November and funding will be awarded from January with contract mobilisation from April 2018. A further tranche covering Older People and Hate Crime will be released for bidding in 2018.

10. Next Steps

10.1 Work will begin on a new annual strategic assessment in October and conclude in January 2018. This will inform the Community Strategy as it comes forward aligned with the new Borough Plan.

10.2 The CSP is also asked to establish a small Steering Group for the knife crime action plan. Project outcomes will be:

10.3 To deliver a co-produce action plan covering partnership interventions to:

- Educate
- Prevent
- Offer early intervention
- Offer Targeted support
- Deter
- Disrupt and
- Detect

knife crime in Haringey.

10.4 Resources required include:



- A steering group of delegates from CSP members and relevant partners/stakeholders;
- An independently facilitated community workshop event;
- Specialist engagement with young people across the borough generally and targeted;
- Project support from the Council's Corporate Policy Team;
- A budget estimated at £5,000 for consultation/co-production;
- Project management from the Council's Client & Commissioning (Community Safety);
- Project board comprising Head of Community Safety and Enforcement, Assistant Director Strategy and Communication, Interim Director for Commercial and Operations.

10.5 Timing of tasks includes:

- September: endorsement of project from CSP; initial policy framework established (links with Mayor's Plan, Policing Plan, Youth Justice Plan etc.); appointment of provider(s) to undertake co-production with at risk groups and community workshops;
- October: engagement with at-risk groups, community workshop, initial findings from annual strategic assessment considered;
- November: formal report back from providers incorporated into action plan; consultation on draft plan;
- December: agreement of plan and delivery commences.

10.6 Officers will continue to engage with the development phase of the MOPAC co-commissioning process with a view to maximising the benefit of the regional and sub-regional proposals to Haringey. As these are clarified they will be incorporated into the Community Strategy and its constituent action plans.

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MINUTES OF THE MEETING OF THE HEALTH AND WELLBEING BOARD HELD ON MONDAY, 12TH JUNE, 2017, 10.00am

[Meeting in Common of the Community Safety partnership and Haringey Health and Wellbeing Board]

PRESENT:

Cllr Claire Kober – Leader of Haringey Council[Chair]
 Cllr Eugene Ayisi – Cabinet member for Communities, LB Haringey
 Cllr Jason Arthur, Cabinet Member for Finance and Health, LB Haringey
 Cllr Elin Weston, Cabinet Member for Children and Families, LB Haringey
 Sharon Grant, Chair, Healthwatch Haringey
 Dr Peter Christian, Chair, Haringey CCG, John Everson, Assistant Director for Adults, LB Haringey
 Jon Abbey, Director of Children’s Services, LB Haringey,
 Geoffrey Ocen, Chief Executive, The Bridge Renewal Trust.
 Catherine Herman Lay CCG Member.
 Helen Millichap, Borough Commander (Co-chair), Haringey Metropolitan Police
 Andrew Blight, Assistant Chief Officer, National Probation Service - London for Haringey, Redbridge and Waltham Forest
 Douglas Charlton Assistant Chief Officer, London Community Rehabilitation Company, Enfield and Haringey
 Simon Amos, Borough Fire Commander, Haringey Fire Service
 Jill Shattock, Director of Commissioning, Haringey Clinical Commissioning Group
 Geoffrey Ocen, Chief Executive, Bridge Renewal Trust
 Stephen McDonnell, AD Environmental Services and Community Safety
 Nigel Brookes, Superintendent, Haringey Metropolitan Police
 Eubert Malcolm, Head of Community Safety & Regulatory Services
 Tracie Evans, Interim Deputy Chief Executive, LB Haringey
 Rachel Lissauer, Acting Director of Commissioning, Haringey CCG
 Stephen Lawrence Orumwense, Assistant Head of Legal Services, LB Haringey
 Dr Jeanelle De Gruchy - Director for Public Health, LB Haringey
 Susan Oti - Assistant Director for Public Health
 Gill Gibson - Assistant Director for Early Help and Prevention
 Patricia Durr –LSCB Business Manager
 Charlotte Pomery – Assistant Director for Commissioning.

1. FILMING AT MEETINGS

The Leader referred to agenda item 1, as shown on the agenda in respect of filming at this meeting and participants noted this information.

2. WELCOME AND INTRODUCTIONS

The Leader welcomed those present to the meeting and the Health and Wellbeing Board and the Community Safety Partnership members introduced themselves.

3. APOLOGIES

Apologies for absence were received from:

- Joanne McCartney
- Dr Dhorajiwala
- Mark Landy
- Cllr Newton

4. URGENT BUSINESS

There were no items of urgent business.

5. DECLARATIONS OF INTEREST

There were no declarations of interest put forward.

6. QUESTIONS, DEPUTATIONS, PETITIONS

There were no deputations, petitions or questions put forward.

7. Young People in Haringey – Safety, Resilience and Wellbeing

The Leader of Haringey Council opened the joint meeting of Haringey's Health and Wellbeing Board and Community Safety Partnership, which was an opportunity to bring together system leaders to think collectively about a common and shared priority.

The focus on vulnerable young people in this session was to:

- develop a better and shared understanding between partners /agencies of a range of local approaches, as well as the complexities and challenges of these.
- Focus partners' thinking about solutions that aim to strengthen co-ordinated approaches in local provision that focus on prevention and early intervention in order to reduce risks to vulnerable young people.

Members had received background reading, supplied in the agenda pack, which was extremely useful and had been compiled to inform the discussion. Gill Gibson, Assistant Director for Early Help and Prevention and Susan Otiti, assistant Director for Public Health would be focusing on the presentation, at page 61 of the agenda pack.

The Assistant Director for early Help and Prevention would begin by setting out the agenda and context for the discussion, which would be in three parts and include contributions from the LSCB, MAC UK and the Team around the School.

Part 1: Context, intelligence, learning – Gill Gibson, Susan Otiti, Patricia Durr

The above listed officers began part 1, by describing the journey to this meeting in common of the Health and Wellbeing Board and Community Safety Partnership. This included considering the number of children which were the victim of a violent crime and how not all the victims had been known to services, along with considering the number of incidences, fatalities, and life changing injuries of young people due to knife crime in the borough.

Services had looked at current systems leadership and the important dimensions of facilitating leadership and working to provide a resilient community. To facilitate this understanding, there had been a deeper dive of the youth justice information with a range of knife crime related cases considered. The statistics highlighted were: young people with an identified need, young people who were still in education when involved in the knife crime or where there was a member of the family with a mental health issue. Issues for consideration were also the number of children not in education, and the contacts made as a result of acute stress caused by homelessness issues, the vulnerabilities of looked after children, and young people with SEN which were disproportionately represented in both victims and offenders.

There were also wider issues associated with the increase in knife injuries, including young girls involved in gang culture with data and issues to consider in this area. Also the increase in criminal activity to support gang members, often around the country, was evident and there were an identified group of individuals identified as at risk.

There had also been an analysis of past published SCR's, from around the country, spanning over 10 years, involving knife crime. The Board and Partnership noted the similar histories and characteristics of young people's involvement in knife crime, this included both the victim and perpetrator:

- Violence at home
- Uncertainty for the family i.e. housing issues, emotional abuse, and neglect,
- Criminality
- Mental health issues in the family
- Association with sexual offences against women
- Lots of agencies involved with the family

Learning points from the analysis of the SCR's included:

- Reflecting on how we help young people and whether changes are needed in the child protection system.
- The challenges being faced as a result of young person's perspective
- [putting ourselves in young people's shoes] services considering more fully the young person's perspectives and ensuring their basic needs are met.
- of the risk and the consequences of getting involved in a gang and tackling the perception of 'safety' in gang membership
- Partnerships Acting as an advocate, challenging the realities and promoting resilience.
- Understanding that a young person maybe coping but may not be resilient.

It was recognised, in this analysis, that there was a lot more to do, building on early service responses to deter bad influences.

Reflections on this part of the meeting from participants were:

- Working harder to improve outcomes for looked after children.
- Early intervention was key and understanding what this looks like and what actions can be taken by the Partnerships sooner.
- Considering how the trauma of a violent incident is experienced by a young person, and the issues that they will be considering. This is in order to build a different level of understanding and response amongst the Partnership and Board.
- Working with vulnerable young people about what are good and bad attachments and doing more to provide understanding of a positive attachment.
- Schools concerned about the support for mental health for young people and providing that mental health support before students reach the trauma stage.
- Recognising the over representation of BME young people's involvement and realising that there needs to be culturally appropriate interventions which will have maximum impact.
- Focussing on tackling domestic violence which is often prevalent in the early years of the young person's life.

Part 2 – Rising to the challenge: two case studies

There was a presentation on the system response with schools and the meeting noted the work on the campus school as an alternative to custody.

There was information shared about the Team Around the School, an Early Help led service, which involves the team meeting with young people in the school and providing wider support to schools to help deter involvement in gangs.

The work with Park View academy was described, which involved a two-pronged approach taken forward. The case work element involved wrap around support to individuals and a whole school approach, involving the team around the school to deal with safety needs of pupils and deter gang membership. There was emphasis on targeting interventions which relied on staff identifying issues at an early age, offering support around the issues being faced at school. This included: Child Sexual Exploitation [CSE] Awareness workshops delivered to all Year Groups, a 2 day CSE Awareness course targeted at Year 9 students, a 10 week intensive CSE programme for their highest risk students, funded by the Healthy Schools Programme and CSE and Gang Awareness workshops delivered to staff at their inset day

The school was pleased with the progress made and felt that this was an important service for helping identify children at risk of gang involvement and in need of early help.

There was further information shared about the Northumberland Park Project - 'Project Future' which was for 16-25-year-old young men and aimed at improving mental wellbeing, reducing offending. This involved a multi-agency approach with a number of agencies involved in the solution.

It was important to note that 1 in 3 young people have a mental health need and there was a need to increase resilience in order to increase outcomes.

The project was a psychologically safe place and enabled young people to think about issues that they were experiencing and there was also a peer referral system in place to encourage young people to speak to their friends about accessing the service. The project had engaged a number of young people with a majority from a BME background who were not previously accessing help.

There was qualitative and quantitative data shared, along with the learning from the project.

Two young people who had been supported by 'Project Future' attended the meeting and were invited to share their experiences with the Partnership and Board members. They set out their own personal experiences of gang involvement and how 'Project Future' had provided support and understanding about having choices for the future and providing them with confidence that there was a system in place to help.

The project supported a change in mind frame and having that awareness that the system cared about the young person. The young people explained that the project had far reaching effects as the good experience was helping educate wider younger family members not to grow up with negative ideals but to influence a change in mind frame.

The young people, referred to their own personal experiences of gang involvement and spoke about the importance of teaching young people basic skills like cooking and making food for themselves as this would deter them from going to the places where there would be bad influences. Also helping parents understand the importance of spending a bit of extra money on extracurricular activities to ensure that their children have somewhere enjoyable, social, and safe to go after school as when a young person has nothing to do, then proving a point to friends becomes the mentality.

They recommended teaching children from Year 4 [8 year olds] upwards about the effects of knife crime. It was also important for partners to understand children and young people's way of thinking given the current technological age and be one step ahead with their learning/support provision.

In Northumberland Park, the crime rate had gone down and it was important to learn from 'Project Future' which they felt was close to communities and culturally appropriate.

The Chair thanked the two young people for sharing their experiences and coming along to the meeting.

Early Help

The meeting referred to page 68 of the pack which set out the early help approach and the outcomes that were important to reach at an earlier stage in a child's life. This included taking forward the mandatory 2-year-old checks and speech language access. It was important to access the support system earlier by primary schools.

Parenting support arrangements and the positive contribution this makes to a child/young person's outcomes were discussed. It was important to actively take forward integrating Partnership systems because using common approaches in the work with parents has good results for families. Family group conferences were also an opportunity to draw wider resources from partners and enable work to each earlier interventions and appropriate interventions.

This was an important time to have a co-ordinated approach and understand where there was a need to stop an intervention which was not working.

Agreed that a whole family approach was not just about dealing with parenting issues but providing more integrated support to the family to meet that early need. There would need to be one lead practitioner, to lead the support, and this did not have to be a Children services based practitioner as it was important to tackle the overarching nature of the support required and engage with a number of agencies.

Part 3 – Developing a system response

Board participants considered the information provided in the presentations and representations of young people, and discussed a system response. The following information was noted:

- Need to be braver with strategic planning and know the difference between the east and west of the borough and to focus on how to build communities.
- Whole system approach needed – rethinking primary care model considering the locality based impact from the health sector in relation to mental health services. There was a need to have a strong agreement on how the Partnership use the CAMHS transitional work.
- Need to have a culturally appropriate service and this can also be discussed with the emerging Faith forum.
- Long term view needed on how Partnerships commission strategically and the need to be brave and have the courage to invest in this area and make sure the system listens to young people along with the Partnership being clear with advice to the voluntary sector.
- In relation to early access to services such as the speech and language therapy, health and local authority staff working on the ground with children and young people, had voiced concerns about the blocks in the system that deterred access to this early help intervention and it would be good to explore,

as Partnership, where these blockages were. This area could be focused on in the leadership settings.

- There were further comments about blockages in the system as the Community Safety Partnership and Health and Wellbeing Board services touch a lot of people in the community. Therefore, it was important to know where the blockages begin and where Partnership and Board need to assist in unblocking access.
- There was good support for a whole family approach. Although there was a good team around the school - the wider community needed to support itself and there was a need for more local management of resources to support this.
- Important to continue work on influencing young people's thinking and supporting positive thinking.
- Considering where to join up resources related to parenting support in the borough.
- In respect of the system approach, it would be difficult to understand making a difference without knowing the outcomes. The Borough Commander suggested officers, providing the Partnership and Board an example of at what point to apply the early support and whether this should be the same point of support
- The young person perpetrator of crime needs to be seen as part of the crisis as they have not considered another outcome to their situation.
- Young people experience the system positively and negatively and the borough addresses the cultural issues around this. With this in mind, the Partnership and Board services need to consider how they serve young people. For example, there was one victim's support worker in Middlesex hospital and one outcome of this discussion could be upscaling this service?
- Working in primary schools on early intervention to tackle CSE and support thinking about health relationships.
- It was important to follow prosecution procedures where crimes were being committed. The Partnership could look at where police leave out advocacy. However, it was important to emphasise that the role of the police was to enforce the law but in certain cases it was important to realise how the Police can contribute to another outcome and consider how they link up locally and utilise resources to enable this.
- Considering how well local services link up, and gaining a wider understanding of how schools in the borough use the facilities available to support young people in danger of getting involved in knife crime
- Following the introduction of the universal healthy child programme, there was a huge call on speech and language therapy service and there was a current

review of the service model including more group based therapy and training more frontline staff with skills to promote speech and language.

- Agreed the need to keep in mind the family influence when taking forward an early help model.

Conclusion

Agreed that this had been a good meeting to capture ideas and understand the tasks to be taken forward. Agreed that there is now thinking on how to take forward the comments/ reflections to a follow up meeting in the late Autumn.

8. NEW ITEMS OF URGENT BUSINESS

None

9. FUTURE AGENDA ITEMS AND DATES OF FUTURE MEETINGS

5 December 2017 6.00pm

CHAIR:

Signed by Chair

Date